

## The Erawan Group Plc. - Group Board Meeting Timetable 2026

Month	Date	Time	No.	Remark
January	Mon 12	4.30-5.30 PM	NCG-1	Nominating and Corporate Governance Committee
	Thu 22	9.00-11.00 AM	ExCom-1	Executive Committee
February	Thu 12	9.00-11.00 AM	ExCom-2	Executive Committee
	Fri 13	9.00-12.00 PM	NCG-2	Nominating and Corporate Governance Committee
	Wed 18	9.00-12.00 PM	AC-1	Audit Committee
	Tue 24	3.00-5.30 PM	BOD-1	Board of Directors Meeting
March	Thu 19	9.00-11.00 AM	ExCom-3	Executive Committee
	Fri 13	1.30-3.30 PM	MDC-1	Management Development and Compensation Committee
April	Thu 16	9.00-11.00 AM	ExCom-4	Executive Committee
	Tue 28	2.00-4.00 PM	AGM	Annual General Meeting of Shareholders 2026
	Tue 28	4.00-5.00 PM	BOD-2	Board of Directors Meeting
May	Thu 14	9.00-12.00 PM	AC-2	Audit Committee
	Thu 21	9.00-11.00 AM	ExCom-5	Executive Committee
June	Thu 11	9.00-11.00 AM	ExCom-6	Executive Committee
	Tue 23	1.30-3.30 PM	BOD-3	Board of Directors Meeting
July	Thu 16	9.00-11.00 AM	ExCom-7	Executive Committee
August	Tue 6	9.00-11.00 AM	ExCom-8	Executive Committee
	Thu 13	9.00-12.00 PM	AC-3	Audit Committee
	Tue 18	1.30-3.30 PM	BOD-4	Executive Committee special meeting
September	Thu 17	9.00-11.00 AM	ExCom-9	Executive Committee
October	Thu 8	9.00-11.00 AM	ExCom-10	Executive Committee
	Fri 16	1.00-3.00 PM	BOD-5	Board of Directors Meeting
November	Thu 5	9.00-11.00 AM	ExCom-11	Executive Committee
	Tue 10	2.00-4.00 PM	NCG-3	Nominating and Corporate Governance Committee
	Thu 12	9.00-12.00 PM	AC-4	Audit Committee
	Fri 13	1.30-3.30 PM	MDC-2	Management Development and Compensation Committee
	Wed 18-Thu 19	Full day meeting	BOD-6	Board meeting without management
December	Thu 17	9.00-11.00 AM	ExCom-12	Executive Committee
<b>Note:</b> Submit documents 5 days before the meeting.				