Performance	Unit	2019		2020		2021		2022		20	23
	Silit	Male	Female	Male	Female	Male	Female	Male	Female	Male	Female
Total employee	persons		3,891		2,934		2,887		3,721		3,894
Gender	persons	1,815	2,076	1,330	1,604	1,274	1,613	1,629	2,092	1,669	2,225
	%	47%	53%	45%	55%	44%	56%	44%	56%	43%	57%
Contract type											
Permanent	persons	1,710	2,090	1,276	1,586	1,710	2,090	1,548	2,059	1,669	2,225
	%	44%	54%	43%	54%	59%	72%	42%	55%	43%	57%
Temporary	persons	140	63	65	33	140	63	81	33	90	59
	%	4%	2%	2%	1%	5%	2%	2%	1%	2%	29
Employment type	•			U.	',			L. C.			
Full-time	persons	1,810	2,138	1,399	1,648	1,365	1,540	1,481	1,470	1,756	2,278
Part-time	persons	4	14	4	16	35	60	-	-	3	6
Employee Diversity	•										
Employee level											
Senior management	persons	42	40	42	33	38	32	49	39	47	4
	%	1%	1%	1%	1%	1%	1%	1%	1%	1%	19
Middle management	persons	220	335	205	293	168	279	176	248	212	36
	%	6%	9%	7%	10%	6%	10%	5%	7%	5%	99
Management	persons	380	451	314	367	317	366	323	377	408	46
nanagonon.	%	10%	12%	11%	13%	11%	13%	9%	10%	10%	129
Operations	persons	1,178	1,299	858	935	814	986	1,090	1,419	1092	141
Орогианта	%	30%	33%	29%	32%	28%	34%	29%	38%	28%	36%
Age range	70	3070	3370	2370	32 /0	2070	3470	2370	30 /0	2070	007
		582	773	319	502	200	527	467	733	507	862
< 30 years old	persons %				17%	309 11%	18%			13%	229
30-50 years old above 50 years old	-	15%	20%	11%				13%	20%		
	persons	1,104	1,183	908	990	924	1,028	1,056	1,230	1,115	1,306
	%	28%	30%	31%	34%	32%	36%	28%	33%	29%	34%
	persons	116	114	103	109	104	108	119	116	137	116
	%	3%	3%	4%	4%	4%	4%	3%	3%	4%	3%
Service year		1		-			1		i i		
<1 year	persons	369	543	90	167	165	239	638	904	385	598
1-3 years	persons	560	724	444	603	241	452	172	254	582	852
3-5 years	persons	241	283	225	293	250	350	214	276	197	229
5-10 years	persons	360	351	382	357	381	385	286	394	298	338
10-15 years	persons	144	107	136	113	157	156	192	144	190	139
>15 years	persons	125	108	127	110	118	106	125	122	107	128
Race											
Thai	persons	1,767	2,133	1,357	1,640	1,296	1,660	1,581	2,087	1,595	2,160
Foreigner	persons	48	13	45	8	39	5	48	5	157	131
By Workplace											
Ploenchit Center	persons	46	154	48	153	50	163	56	178	56	174
Hotels	persons	1,769	1,992	1,354	1,495	1,289	1,498	1,573	1,914	1,703	2,110
By Country	•			•	•		-				
Thailand	persons	1,815	1,885	1,402	1,648	1,305	1,593	1,512	1,998	1,648	2,148
Philippines	persons	-	-	-	-	45	57	117	94	99	123
Japan										12	13
By geographical location (Thailand)	L	1		I			l				
Northern Thailand	persons	14	44	12	62	19	78	26	108	38	154
Central Thailand	persons	1,033	1,149	756	866	786	913	994	1,203	1,116	1,315
North-eastern Thailand	persons	35	97	23	105	33	132	50	180	99	196
Eastern Thailand	persons	239	246	172	159	156	147	185	197	188	205
Western Thailand	-	36	50	28	50	22	48	29	58	11	36
	persons	+								197	241
Southern Thailand	persons	289	299	232	230	289	275	226	254	197	241
By geographical location (Philippines)				-				1			
Manila Cebu	persons	-	-	-	-	45	57	117	94	43 56	73

Performance	Unit	2019		2020		2021		2022		2023	
	Offit	Male Female		Male Female		Male Female		Male Female		Male Female	
By geographical location (Japan)	-										
Tokyo	persons	-	-	-	-	-	-	-	-	6	5
Kyoto	persons	-	-	-	-	-	-	-	-	6	8
Fransfer to return Domicile		1		l			l				
Thailand	persons	_	_	_	1	-	3	138	616	5	8
Philippines	persons	_	-	-		-	-	-	-	99	123
Japan		-		_			_			-	-
New hire rate	persons										
By operational locations		10				45	45	45	20	13	
Head Office	persons	12	55		22	15	45	15	63		4 000
	%	0.31%	1.41%	0.20%	0.75%	0.52%	1.56%	0.40%	1.69%	0.33%	1.089
Properties	persons	496	810	114	260	182	230	779	1,065	431	57
	%	12.75%	20.82%	3.89%	8.86%	6.30%	7.97%	20.94%	28.62%	11.07%	14.669
By Country	1		1		1			1	1		
Thailand	persons	538	897	157	318	217	295	729	790	626	82
	%	13.83%	23.05%	5.35%	10.84%	7.52%	10.22%	19.59%	21.23%	16.08%	21.219
Philippines	persons	-	-	-	-	3	5	28	19	0	
	%					0.10%	0.17%	0.75%	0.51%	0.00%	0.089
Japan	persons	-	-	-	-	-	-	-	-	0	
	%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.089
Turnover rate	•	•									
Furnover rate - by operational locations											
Head Office	persons	-	-	-	-	12	47	19	46	37	7
	%					0.42%	1.63%	0.51%	1.24%	0.95%	1.809
Properties	persons	-	-	-	-	363	318	457	661	289	46
	%					12.57%	11.01%	12.28%	17.76%	7.42%	11.849
Turnover rate - by Country	L	1					ı	<u> </u>			
Thailand	persons	-	-	-	-	373	362	463	695	322	52
	%					12.92%	12.54%	12.44%	18.68%	8.27%	13.439
Philippines	persons	_	_	_	_	2	3	24	23	4	
· ·····	%					0.07%	0.10%	0.64%	0.62%	0.10%	0.219
Japan	persons	_	_	_	_	-	-	-	-	0	
oupui.	%					0.00%	0.00%	0.00%	0.00%	0.00%	0.009
Voluntary Turnover by Age	70	1		l		0.0070	0.0070	0.0070	0.0070	0.0070	3.00
<30 years	persons	183	295	188	294	103	178	166	302	104	13
Not years	%	4.70%	7.58%	6.41%	10.02%	3.57%	6.17%	4.46%	8.12%	2.67%	3.579
30 -50 years		247	348	1			1	1	349	132	14
	persons	-		1	309	133	161	265			
	%	6.35%	8.94%	7.70%	10.53%	4.61%	5.58%	7.12%	9.38%	3.39%	3.709
>50 years	persons	14	0.000/	21	22	7	11	9	9	15	0.26
Mahartan Tamanan ha Wadantan	%	0.36%	0.28%	0.72%	0.75%	0.24%	0.38%	0.24%	0.24%	0.39%	0.269
Voluntary Turnover by Workplace		I .		l	_						-
Head Office	persons	12	41	7	33	16	49	19	46	13	3
	%	0.31%	1.05%	0.24%	1.12%	0.55%	1.70%	0.51%	1.24%	0.33%	0.959
Hotels	persons	418	572	449	582	343	271	412	608	255	44
	%	10.74%	14.70%	15.30%	19.84%	11.88%	9.39%	11.07%	16.34%	6.55%	11.539
Retirement	_	1		1	1	1	1	1	1		
Head Office	persons	-	-	2	-	-	-	-	-	2	
Hotels	persons	10	2	10	2	12	3	7	3	4	
Parental leave											
Total number of employees that were entitled to parental leave, by gender.	persons	186	1,034	129	1,604	124	1,613	126	2,092	103	1,644
Total number of employees that took parental leave, by gender.	persons	5	42	4	38	2	30	3	23	4	32
Total number of employees that returned to work in the reporting period after parental	persons	5	37	4	28	2	20	3	20	4	31
Return-to-work rates of employees that took parental leave, by gender.	%	100.00%	88.10%	100.00%	73.68%	100.00%	66.67%	100.00%	86.96%	100.00%	96.889
Other benefits	ı	1		<u> </u>			<u> </u>	<u> </u>			
Employees who use health insurance : OPD	persons	238	340	230	320	171	245	335	447	589	78
Empiry 223 mile dec median mediantes . Of D	POIGOIG	200	540	200	520		2-70	555	771	000	

The Erawan Group Public Company Limited - Employee Data

Performance	Unit	2019		2020		2021		2022		2023	
		Male	Female	Male	Female	Male	Female	Male	Female	Male	Female
Employees who use health insurance : IPD	persons	54	71	36	54	66	64	137	173	339	293
Employees who use travel insurance	persons	-	-	-	-	-	-	-	-	7	17
Employees who use the right to disability (disabled) due to work	persons	-	-	-	-	-	-	-	-	0	0
imployee training											
No. of courses	Courses				>200	>2	200	7,	741		10,439
No. of employees trained	persons	1,712	2,028	1,240	1,560	1,259	1,595	1,438	1,696	1,776	2,000
Total training hours	hrs.	129,478.25		110,294		88,371		101,024		264,885.75	
Training hours	hrs./person/year				40.8 32.8		2.8	8 27		27	
Training expenses	THB			33.6		19.2		1,142		363.07	
Employee training satisfaction	%			86.95%		95.60%		95.00%		93.40%	
DP : Individual Development Plan											
Head Office	persons	-	-	27	72	22	69	30	77	89	102
Hotels	persons	597	558	477	434	445	406	538	536	746	680
Employees receiving regular performance and career development reviews											
Performance evaluation and feedback	persons	1,852	1,462	1,452	1,300	1,079	1,365	1,147	1,093	1308	1291
Promoted	persons	172	115	59	37	49	25	93	151	112	131
Job Rotation/ Job Transfer	persons	39	39	116	71	68	42	61	53	29	52
Occupational Health and Safety	•										
No.of cases - Recordable work-related injuries	case	13	15	14	14	20	13	45	28	65	48
Recordable work-related injuries rate	per 1,000,000 hours	3.39	3.42	4.98	4.13	7.43	3.82	13.08	6.34	18.44	10.21
Total leave days	days	6	39	6	8	24	4	251	61	229	53
No.of cases - High-consequence work-related injuries (excluding fatalities)	case	-	-	-	-	2	-	-	-	-	1
High-consequence work-related injuries rate	per 1,000,000 hours	-	-	-	-	0.74	-	-	-	-	0.21
Total leave days	days	-	-	-	-	56	-	-	-	-	60
Lost-time injury frequency rate : LTIFR	per 1,000,000 hours	3.39	3.42	4.98	4.13	8.18	3.82	13.08	6.34	18.44	10.43
No of cases: Fatalities as a result of work-releated	case			1	-	-	-	-	-	1	-
Fatalities as a result work-related injuries rate	per 1,000,000 hours	-	-	0.36	-	-	-	-	-	0.28	-
Employment opportunity	<u> </u>		<u>[</u>		l		l		l		
Disabled employees	persons	16	4	16	5	16	5	14	8	15	10
•	persons	20		21			21	1	22	2	25
	%	0.51%		0.72%		0.73%		0.59%		0.6	64%
Internship	persons	84	195	48	99	95	194	138	251	192	521
abour Complaints about Labor Practices	регоопо	04	133	40	33	30	104	100	201		
No.of complaint	case		l _	1	l _	1	l _		l _	_	-
No.of complaint No.of complaint about labor practices	case	1	-	4	-	1		-	-	-	_
Solved case	case	1	-	4	-	1		-		_	_
Ongoing case	case	- '		-	-			-		_	_
Human right disputes	Case		_	-		-					
No. of cases	case	_			_	_					_
No. Of Cases	Case		-	-	-	-	-	-	-		
Dodi-			210		220	00	104		222		2022
Performance	Unit)19		020)21)22	110	2023
Tourism and infrastrum		НО	Hotel	НО	Hotel	НО	Hotel	НО	Hotel	НО	Hotel C
Employee satisfaction Employee satisfaction score	%	0.00%	70.000/	75.00%	85.31%	77.00%	83.00%	75%	89%	79.00%	91.00% 89
			79.00%							79.00%	
Coverage of employees	persons		341		530		144		355		:
	%	85.	86%	52.	15%	74.:	26%	36.	41%		55.65%